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Date: Wednesday, 12 December 2012

Governance Support
Town Hall
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Torquay
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Dear Member

HARBOUR COMMITTEE - MONDAY, 17 DECEMBER 2012

I am now able to enclose, for consideration at the Monday, 17 December 2012 meeting of the Harbour Committee, the following reports that were unavailable when the agenda was printed.

Agenda No	Item	Page
9.	Torquay/Paignton and Brixham Harbour Liaison Forums	(Pages 1 - 9)
12.	Performance Report	(Pages 10 - 14)

Yours sincerely

Kay Heywood
Clerk

Meeting Title	Torquay & Paignton Harbour Liaison Forum
Venue	Torquay Harbour Office
Date	28 th November 2012 at 10.30

Present	Capt K Mowat (KM)	Mr C Baker (CB)	Mrs H Bruce (HB)
	Mr J Turner (JT)	Mr J Bond (JB)	Mrs C Clayton (CC)
	Cllr J Richards (JR)	Mr M Ritchie (MR)	Cllr M Hytche (MH)
	Cllr J Faulkner (JF)	The Mayor (GO)	Cllr B McPhail (BMc)
	Capt P Labistour (PL)	Mr M Smith (MS)	Cllr A Baldrey (AB)

Agenda Items

1. Apologies
2. Minutes of the last meeting
3. Matters arising from the last minutes
 - a) Torquay harbour drying grid proposal - update
 - b) Tie down points for Beacon Quay – on hold
 - c) Gateway signage – update – KM & JT
 - d) Additional litter bins to be provided on North Quay (Torquay)
 - e) Harbour Committee - external advisor update
 - f) Tor Bay Harbour Business Risk Register - review
 - g) Artificial Reef in Tor Bay Harbour - update
4. Capital Works
 - a) Haldon Pier - update
 - b) Princess Pier - update
 - c) Torquay inner harbour pontoon berths - update
5. Town Dock - visitors, waste, water & electricity
6. Harbour Marketing
7. Port Marine safety Code – audit
8. Tor Bay Harbour Port Master Plan - stakeholder event feedback
9. Wreck the World – update
10. Maritime Events 2013
11. Harbour Budget & Charges 2013/14
 - Kayak Charges
12. Harbour Committee
 - a) Upcoming Agenda
 - b) Users Survey
13. Other business

Date of the next meeting 5th March 2013 10.30am

1.	Apologies for Absence	Action
	Apologies were received from Cllr V. Ellery, Mr D. Musgrove, Mr A Lane and Mr A Brown.	

2.	Minutes of the last meeting	Action
	It was agreed that the minutes of the last meeting were a true and accurate record of that meeting	

3.	Matters Arising	Action
(a)	<p>Torquay harbour drying grid proposal – update Case Consultants had been appointed to produce outline drawings and budget costs, but there was nothing further to report.</p>	
(b)	<p>Tie down points for Beacon Quay boat park KM reported that this could not be resolved until the final configuration of the boat park was known given the potential impact of the new ferry infrastructure in April 2013.</p>	
(c)	<p>Gateway signage - update KM reported that in addition to the electronic marketing that he had commissioned in the summer, showing harbour information on visitor information websites and touch screen displays; he had also purchased a half page advert in the 2013 Tourism Guide. A copy of the advert was circulated to the Forum. He also reported that following JT's survey, Paignton harbour would now be in line for a 'Brown Sign' as a tourist attraction. HB & CC felt that the archway to Paignton harbour was not particularly welcoming and that an illuminated sign should be displayed on the Harbour Lights building. KM responded that the tenant was not keen on such signage but he would continue to explore the various options to improve footfall to the harbour area. CC stated that whilst the new street lamps at Paignton harbour looked attractive they did not light up the harbour adequately enough for her customers to enjoy the view from the balcony and that she felt the harbour was failing. JT responded that he had only heard positive feedback to date and that the Harbour Users meeting had collectively welcomed this improvement. KM made it clear that Paignton harbour was not failing in any way and that income was in fact slightly up on the previous year. He continued that the Harbour Authority's prime responsibility was that of safety of navigation and estate management. However, efforts were underway to improve footfall at Paignton harbour, especially from tourists. KM indicated that the majority of effort towards marketing the Bay would come from the Council and the English Riviera Tourism Company.</p>	
(d)	<p>Additional litter bins to be provided on North Quay (Torquay) KM reported that these would be provided next season. CB advised the Forum that a charity was also to provide additional facilities for all the flotsam and jetsam picked up by the fishing vessels.</p>	<p>KM CB</p>
(e)	<p>Harbour Committee - External Advisor - update KM reported that candidates had been shortlisted and interviews would be held before the next Harbour Committee meeting.</p>	
(f)	<p>Torbay Harbour Business Risk Register - review KM advised that the Register had now been approved by the Harbour Committee.</p>	
(g)	<p>Artificial Reef in Tor Bay Harbour - update KM reported the Harbour Committee had approved this idea in principle. However, there was still considerable opposition from the fishing industry, particularly from the Teignmouth based fishermen. Those behind the reef idea had called a meeting with the MMO but no immediate progress had been made.</p>	

4.	Capital Works	Action
(a)	Haldon Pier – update KM reported that the small amount of concrete spraying had now been completed. The small amount of rock armour would be installed at the outer end of the quay in January 2013. Repairs to the inside of the wall, with the balance of the current funding package, would be put out to tender. All of the remaining works will be subject to a separate capital bid to the Environment Agency of between £7~8m, which would include the repairs to Princess Pier. The Council’s Engineers (DS) are leading this bid.	KM DS
(b)	Princess Pier – update See above.	
(c)	Torquay inner harbour pontoon berths - update KM said that a report was due before the Council in December. If approved work was expected to be completed and the pontoons operational, by April 2014.	KM
5.	Town Dock – visitors, waste, water & electricity.	Action
	KM stated that although there was no intention to provide full marina style facilities he was still planning to install one additional water point on each of the main pontoon legs. Following some debate led by MR, KM reiterated the concept and principles behind the Town Dock stating that only a few individuals did not seem to accept this position.	KM
6.	Harbour Marketing	Action
	KM stated that the majority of this matter had been covered under ‘Gateway signage’ in matters arising. CC asked why there were not to be any Christmas lights around Paignton harbour. JT responded that those at Torquay and Brixham were not funded by the harbour authority but by the local community. In terms of the Paignton harbour businesses, JT stated that he had sounded out a number of them that remained open over the winter period. They had not shown any interest claiming that it would not be money well spent. CC was directed towards the Tourism Company and Town Centre Company in Torquay, who might be able to help	
7.	Port Marine Safety Code	Action
	KM reported that the independent audit had now been carried out by our ‘Designated Person’ and the report would be published as part of the December Harbour Committee meeting agenda. He had no reason to believe there would be anything other than a positive report for all three harbours.	KM
8.	Tor Bay Harbour Port Masterplan – stakeholder event feedback	Action
	KM reminded the Forum of the initial stakeholder event, which had been well attended at Oldway Mansion in October. The summary of the information captured at the event had now published in a leaflet, which would be circulated to the Forum after the meeting. This simply recorded collective ideas and the final plan would hopefully be in place by the summer of 2013.	KM

9.	<p>Wreck the World - update</p> <p>KM advised the Forum that the bid for the 'Ark Royal' had been unsuccessful and that it had now been sold for scrap. However, Wreck the World were now going to bid for 4 Class 22 Destroyers and if successful they would want to sink of these ships within Tor Bay Harbour limits. KM expressed the view that one was sufficient and that it should be just outside the SAC, broadly in a position adjacent to the site of the proposed artificial reef. The Forum were informed that no formal application had yet been made to the Marine Management Organisation. KM had recently met with Wreck the World and although he could not support the location of a second ship he had said he would raise the matter with the Forum. CB indicated that the fishing industry would probably have some objections and others in the Forum raised concerns about a wreck in the Bay causing a hazard to navigation and impeding the existing anchorage areas.</p>	Action
10.	<p>Maritime Events 2013</p> <p>KM made the Forum aware that organisers were currently in the process of submitting next year's maritime events for approval and it was hoped that an initial events programme would be published on the harbour website by Christmas 2012.</p>	Action KM
11.	<p>Harbour Budget and Charges 2013/14</p> <p>KM indicated that it would not be a break even budget and that the dividend payable to Torbay Council had been increased to £140K which equals 6% of predicted income. He went on to say that the budget report to the Harbour Committee would go a long way towards meeting the Council's expectation in respect of the cash dividend. There then followed considerable debate as to how long the Council would expect the harbour authority to make such payments. JF expressed a fear that this would erode the ring fenced accounts and the harbour authority would end up being in a position where they were no longer self sufficient. JF made it clear that she would raise this matter further at the Harbour Committee.</p> <p>In terms of harbour charges for 2013/14; meetings had been held with Torquay and Paignton harbour user groups who were not opposed to a rise of between 2.5% and 3%. i.e. in line with CPI and/or RPI. The increase being recommended for approval was 2.8%, with 3.8% for the Town Dock. In addition, a small charge would be made for the launch and recovery of kayaks with the objective of encouraging such users to launch and recover directly from beaches. The reason being that certainly at Paignton and Torquay, paddling a kayak out/in of the harbour was not seen as the safest way to access the sea.</p> <p>KM ran through a number of other detailed changes that would be outside of the general 2.8% recommendation.</p> <p>The Forum generally accepted the need for an increase in line with inflation.</p>	Action KM
12.	<p>Harbour Committee</p> <p>(a) Upcoming Agenda</p> <p>KM informed the Forum of the items on the agenda for the next Harbour Committee meeting on 17th December 2012 at the Town Hall in Torquay.</p>	

13.	Other Business	Action
(a)	<p>The 'Banjo' at Torquay Harbour The Mayor gave the Forum an update of the works being undertaken and he anticipated that they would be finished by June 2013.</p>	
(b)	<p>The Super Weekend The Mayor announced that this event would take place again in 2013 and it was hoped to improve on the thousands of people who visited in 2012.</p>	
(c)	<p>Cruise Ships The Mayor informed the Forum that every effort was being made to ensure that the maximum number of passengers actually stayed in the Bay. A number of the Forum members highlighted that the welcome appeared to stop at the end of Beacon Quay and that retailers and businesses throughout the town could do more to welcome cruise ship visitors. The Mayor agreed to pursue these issues.</p>	GO
(d)	<p>Blue Sea Food KM updated the Forum on the current position and highlighted that whilst planning consent had been refused for the containers, enforcement action had been deferred until December 2013. The lease for this area of land expired in April 2013 and KM indicated that this matter would be put to the Harbour Committee for a landlord's decision. Given the sensitivities on this matter KM did not feel that he should make the decision alone.</p>	KM

Next Meeting

Venue

Future meetings

5th March 2013

Torquay Harbour Office

28th May 2013

10.30am

10.30am (TBC)

Dates of Harbour

Committee

Meetings

17th December 2012

18th March 2013

June 2013

5.30pm (Torquay)

5.30pm (Brixham)

5.30pm (Torquay)

Meeting Title	Brixham Harbour Liaison Forum
Venue	Brixham Harbour Office
Date	28 th November 2012 at 10.30

Present	Capt P Labistour (PL)	Capt K Mowat (KM)	Mr R Smith (RS)
	Mr D Bartlett (DB)	Mrs A Blackburn (AB)	Mr R Whithey (RW)
	Capt B Curtis (BC)	Mr John Wilson (JW)	

Agenda Items	<ol style="list-style-type: none"> 1. Apologies for absence 2. Minutes of the last meeting 3. Matters arising from the last minutes <ol style="list-style-type: none"> a) Oxen Cove Slipway b) Waste Management c) Port Facility Security Plan d) Electricity Recharge project e) Port Master Plan 4. Capital Works <ol style="list-style-type: none"> a) Fenders and capping b) Harbour side cranes 5. Fish Market Clean 6. Port Marine Safety Code - audit 7. SeaTorbay 8. Wreck the World - update 9. Maritime Events 2013 10. Harbour Budget and Harbour Charges 2013/14 11. Harbour Committee – upcoming agenda
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1.	Apologies for absence	Action
	Apologies were received from Mike Morey, Robbie Richardson, Vic Ellery, Tim Robbins, Peter Bartlett, Simon Beer and Gerry Carter.	

2.	Minutes of the last meeting	Action
	It was agreed that the minutes of the meeting of the 5 th September 2012 were a true and accurate record of that meeting.	

3.	Matters Arising	Action
(a)	Brixham Yacht club Slipway PL informed the Forum that he has had a meeting with the Commodore of BYC about the prospect of splitting the costs of any remedial work to the BYC slipway. Total costs were thought to be in the region of £10k to £12k. PL said that this was too expensive for the harbour authority to pay for on its own. KM said that he doubted that any liability sat with the harbour authority. A response is now required from BYC.	PL & BYC

3.	Matters Arising	Action
(b)	<p>Waste Management DB informed the Forum that the problems relating to waste management had been greatly improved since Tor2 had become involved. Tor2 are providing bins for the tenants and collecting them regularly at a reduced cost. Notice has been served on the existing contractor and Tor2 will be taking over the whole waste management system for the harbour estate. More emphasis will be put on recycling, with the majority of waste taken off site being recharged back to the tenants.</p>	DB
(c)	<p>Port Facility Security Plan PL reported that the Plan had been audited last month and TRANSEC had sent back a very positive letter with feedback. The plan is being reviewed and early in 2013 the plan will be re-submitted for approval by TRANSEC.</p>	PL
(d)	<p>Electricity Recharge Project PL stated that the new system was in the process of being commissioned and the harbour authority intended to start recharging in January. A letter will be going out to the stakeholders shortly informing them that any electricity used will be recharged. The recharge costs will be based on the harbour authority's exact cost plus an administration charge.</p>	PL
(e)	<p>Port Master Plan PL gave the Forum a timeline of what is going to take place with regard to the delivery of the plan. Another meeting with the consultants would be held shortly, followed by another stakeholder event in February. A final draft will be submitted in March followed by a request for further feedback. In June 2013 the plan will be considered for approval by the Harbour Committee.</p>	KM

4.	Capital works	
(a)	<p>Fenders and Capping DB informed the Forum that he was approximately two weeks away from going out to tender for these repairs. The works needed include concrete capping around the MFV basin, ladder replacement, ladder lighting and replacement of the floating fenders with solid rubber vertical fenders. The total cost will be in the region of £250k to £300k. DB expected to have the exact figures back in the new year and the harbour authority can then consider how to progress the project in terms of affordability.</p>	DB
(b)	<p>Harbour side cranes PL indicated to the Forum that he was in the process of putting together a bid for two new landing davits, which would be part funded by the European Fisheries Fund. RS said these were needed to help with the congestion that occurs when the day boats are unloading their catch, all at the same time. This matter was causing some problems on the Quay. The cost was expected to be around £10,000. PL said he would have more news early next year. KM suggested that RS and BTA could help PL write the EFF bid.</p>	PL RS BTA

5.	Fish Market Clean	
	<p>PL informed the Forum that he had been in talks with some cleaning contractors regarding taking over the daily cleaning of the Fish Market. Early quotes looked promising but the harbour authority was seeking further quotes before making a final decision. The idea would be to free up two members of harbour staff, who currently spend a lot of their time cleaning the Fish Market, and put them to better use around the harbour estate.</p>	PL
6.	Port Marine Safety Code - audit	
	<p>PL reported that the independent audit had now been carried out by our 'Designated Person' and the report would be published as part of the December Harbour Committee meeting agenda.</p>	
7.	SeaTorbay	
	<p>PL informed the Forum that SeaTorbay, our local Coastal Partnership, was currently engaged in the process of drawing up a Coastal Zone Management Plan. A cross-section of stakeholders were involved.</p>	
8.	Wreck the World - update	
	<p>KM advised the Forum that the bid for the 'Ark Royal' had been unsuccessful and that it had now been sold for scrap. However, Wreck the World were now going to bid for 4 Class 22 Destroyers and if successful they would want to sink of these ships within Tor Bay Harbour limits. KM expressed the view that one was sufficient and that it should be just outside the SAC, broadly in a position adjacent to the site of the proposed artificial reef. The Forum was informed that no formal application had yet been made to the Marine Management Organisation. KM had recently met with Wreck the World and although he could not support the location of a second ship he had said he would raise the matter with the Forum. RS indicated that the fishing industry would probably have some issues with this proposal and BC raised concerns about any wreck in the Bay that could cause a hazard to navigation or impede the Bay's anchorage areas.</p> <p>The Forum were also advised about a recent consultation meeting relating to Artificial Reef proposal. PL indicated that there had been significant objection from local fishermen.</p>	KM
9.	Maritime Events-2013	
	<p>PL reported to the Forum that any maritime event due to take place within Tor Bay needed to have permission from the Harbour Authority. To this end all organisers need to submit their applications for events in 2013 as soon as possible.</p>	ALL
10.	Harbour Budget and Harbour charges 2013/14	
	<p>PL informed the Forum that the Harbour Committee would be recommended to approve a general increase in harbour charges of 2.8%, with the exception of a few specific charges that will be outlined in the full budget report. Also, it would be recommended that the cash dividend to the Council be increased to 6% of income in 2013/14 (circa £140,000). The Forum raised a number of concerns about whether the growing cash dividend was sustainable.</p>	

11.	Harbour Committee - upcoming Agenda
	PL informed the Forum of the items on the agenda for the next Harbour Committee meeting on 17 ^h December 2012 at the Town Hall in Torquay. Items on the agenda were to include the appointment of the new External Advisor, the Harbour Budget and Charges for 2013/14 and also the consideration of the Annual Compliance Audit of the Port Marine Safety Code.

Next Meeting	6 th March 2013	10.30am
Venue	Brixham Harbour Office	
Future meetings	29 th May 2013	10.30am (TBC)
Dates of Harbour Committee Meetings	17 th December 2012	5.30pm (Torquay)
	18 th March 2013	5.30pm (Brixham)
	June 2013	5.30pm (Torquay)

Agenda Item 12

Pls/Projects 2012/13

Quarterly report for 2012/13, AY2011/12 and 2012

No headings

Filtered by Service: Tor Bay Harbour Authority

Filtered by Flag: Include: Tor Bay Harbour Authority

Key to Performance Status:

Projects:

- No Data available
- Milestone Missed
- On Hold
- On Target
- Well Behind Target
- Behind Target
- Ahead of Target
- Well Ahead of Target
- Completed
- Terminated

Performance Indicators:

- No Data
- Well Below Target
- Below Target
- On Target
- Above Target
- Well Above Target

Key to +/- Column:

+ Higher figures are better - Lower figures are better OFF Direction cannot be determined

Pls/Projects 2012/13

Performance Indicators

Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
On Target	TDAMS01	<u>TDAMS01 Harbour estate lettings occupancy</u>	+	97.50%	100.00%	97.50%	99.16%			99.16% (2/4)
On Target	TDAMS04	<u>TDAMS04 Navigation Lights availability</u>	+	99.28%	100.00%	98.59%	98.53%			98.53% (2/4)
Well Above Target	TDAMS07	<u>TDAMS07 Brixham Harbour Fish Tolls</u>	+	£739,192.62	£525,000.00	£154,170.89	£291,269.22			£291,269.22 (2/4)
Data not due	TDAMS08	<u>TDAMS08 Harbour Users Survey</u>	+	81.6%	85.0%	n/a	n/a	n/a	n/a	n/a
Data not due	TDAMS09	<u>To monitor and support staff through induction and appraisal reviews</u>	+	100%	100%	n/a	n/a	n/a	n/a	n/a
Data	THARB08	<u>To Produce and Review a</u>	+	Yes	Yes	n/a	n/a	n/a	n/a	n/a

PIs/Projects 2012/13**Performance Indicators**

Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
not due		<u>Risk Register for the Business Unit</u>								
Well Above Target	THARB11	<u>Reduce the number of reportable accidents including (RIDDOR)</u>	-	4	6	0	0			0 (2/4)
On Target	THARB13	<u>Maintain the bilateral agreement with the UK Hydrographic Office</u>	+	Yes	Yes	n/a	n/a	n/a	Yes	Yes
On Target	THARB16	<u>To Provide Visitor Moorings</u>	+	Yes	Yes	n/a	n/a	n/a	Yes	Yes
Data not due	THARB17	<u>Implement the safety management improvement plan</u>	+	91%	96%	n/a	n/a	n/a		n/a
On Target	THARB21	<u>Test and Review a Business Continuity Plan for the Business Unit</u>	+	Yes	Yes	n/a	n/a	n/a	Yes	Yes
Well Above Target	THARB23	<u>To Reduce Staff Absence</u>	-	1.58%	2.200%	0.633%	1.255%			1.628% (8/12)
Data not due	THARB25	<u>To keep existing businesses and attract new activities</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Above Target	THARB26	<u>% Variation on Budgeted Income - Tor Bay Harbour Authority</u>	+	18.54%	0.00%	0.24%	10.74%	14.04%		14.04% (3/4)
Below Target	THARB27	<u>% Variation on Budgeted Expenditure - Tor Bay Harbour Authority</u>	-	5.80%	0.00%	0.14%	6.57%	7.17%		7.17% (3/4)
On Target	THARB28	<u>Undertake routine maintenance of harbour infrastructure</u>	+	Yes	Yes	Yes	Yes			Yes (2/4)
On	THARB29	<u>Issue local Notices to</u>	+	Yes	Yes	Yes	Yes			Yes (8/12)

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PIs/Projects 2012/13**Performance Indicators**

Status Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
Target	<u>Mariners and enforce Harbour Byelaws</u>								
Data not due	THARB31 <u>Safety Management System audit completed and improvement plan agreed</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB32 <u>Review and exercise the Tor Bay Harbour Emergency Response Plan</u>	+	No	Yes	n/a	n/a	n/a		n/a
Data not due	THARB33 <u>Review the delegated powers of the Executive Head of Tor Bay Harbour Authority</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
On Target	THARB35 <u>Refresh the Tor Bay Harbour Website</u>	+	No	Yes	Yes	Yes			Yes (8/12)
On Target	THARB37 <u>Continue Benchmarking through relevant trade and professional associations</u>	+	Yes	Yes	Yes	Yes			Yes (2/4)
Data not due	THARB39 <u>Complete Equality Impact Assessments</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB40 <u>Implement Equality Impact Assessment Improvement Plans</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB42 <u>To review the Tor Bay Harbour Operational Moorings Policy</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
On Target	THARB51 <u>Lay seasonal 5-knot buoys & navigational marks</u>	+	Yes	Yes	n/a	n/a	n/a	Yes	Yes
Data not due	THARB59 <u>Agree the Tor Bay Harbour Authority Business Plan</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB60 <u>Produce an Asset Management Plan for the</u>	+	Yes	Yes	n/a	n/a	n/a		n/a

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PIs/Projects 2012/13**Performance Indicators**

Status Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
due	<u>Business Unit</u>								
Data not due	<u>Set the Tor Bay Harbour Charges and Harbour Budget</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	<u>Set up an appropriate Audit Plan for Tor Bay Harbour Authority</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	<u>% of responses who believe Torbay Harbour Authority are properly managing safety in Torbay Harbour</u>	+	95.9%		n/a	n/a	n/a		n/a
On Target	<u>Annual audit/inspection from Trinity House</u>	+	n/a	Yes	n/a	n/a	n/a	Yes	Yes
On Target	<u>Manage the seasonal beach/harbour patrol craft</u>	+	n/a	Yes	n/a	n/a	n/a	Yes	Yes
Data not due	<u>Percentage of visitors that would use the harbour again</u>	+	n/a	Target to be set.	n/a	n/a	n/a		n/a
Well Below Target	<u>Percentage of Harbour staff with a CPD record in place</u>	+	n/a	100.0%	4.5%	75.0%			75.0% (2/4)
On Target	<u>To hold quarterly meetings with harbour users and stakeholders</u>	+	n/a	Yes	Yes	Yes			Yes (2/4)
Above Target	<u>Number of Maritime Events supported</u>	+	n/a	36	n/a	n/a	n/a	38	38

Projects

Project Status	Code	Title	Project End	Last Review Date	Achieved	Missed	Arising
On Target	THARB54	<u>Deliver a "Port Masterplan" for Tor Bay Harbour</u>	31/03/2013 (due)	01/12/2012	Stakeholder event held in October. Steady progress.		

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PIs/Projects 2012/13

Projects							
Project Status	Code	Title	Project End	Last Review Date	Achieved	Missed	Arising
On Target	THARB64	<u>Explore marketing opportunities</u>	31/03/2015 (due)	06/09/2012			
On Target	THARB47	<u>Help to produce a Coastal Zone Management Plan in consultation with stakeholder groups</u>	31/03/2014 (due)	01/09/2012			
On Target	THARB49	<u>Improve passenger landing facilities at Torquay & Brixham</u>	17/04/2013 (due)	01/12/2012	Design completed and contractor appointed.		
No Data available	THARB68	<u>Influence decision making over the location of the Marine Conservation zones</u>	30/09/2015 (due)				
No Data available	THARB67	<u>Influence decision making over the management measures of the new SAC in Torbay</u>	31/03/2015 (due)				
On Target	THARB48	<u>Investigate renewable energy projects for use on the harbour estate</u>	01/04/2014 (due)	01/09/2012			
On Target	THARB36	<u>Produce a new Tor Bay Harbour website with up to date/live weather and tidal data</u>	30/04/2013 (due)	05/12/2012	Work commenced in November for delivery in January 2013.		
On Hold	THARB20	<u>Replace chain mooring with pontoon berths in Torquays inner harbour</u>	01/04/2014 (due)	12/12/2012		Council meeting deferred.	
Completed	THARB31	<u>Review and improve the Safety Management System software</u>	29/03/2013 (due)	01/12/2012	New software acquired.		
No Data available	THARB66	<u>To produce, promote and reprint the Torbay Harbour Guide</u>	28/02/2013 (due)				
No Data available	THARB69	<u>Undertake Energy Audits at each enclosed harbour</u>	31/03/2015 (due)				
On Hold	THARB55	<u>Working with stakeholders to investigate options to improve the management of the new Fish Market</u>	28/03/2014 (due)	01/09/2012			

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